

KNOWLEDGE





Sustainable quality in buildings requires market leading engineering ability and experience.

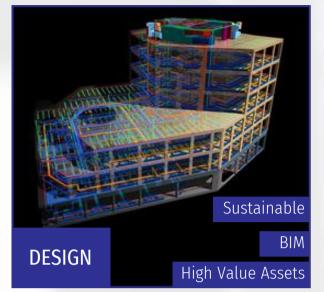
Sustainability for us, goes beyond the certification process, and is about delivering buildings that are highly valued by their users and owners, for a long and healthy life, really helping to reduce environmental impact.



Our buildings work!

That means that more satisfied occupants/ tenants/guests, via a better quality environment, leading to better returns and higher asset values.

That means apartment owners enjoy their occupancy, retain their apartments longer, and provide superior returns to owners and investors.



At the end of the day, the design quality of your project will be what shines through ... well after approvals have been obtained and the contractors have completed their works.

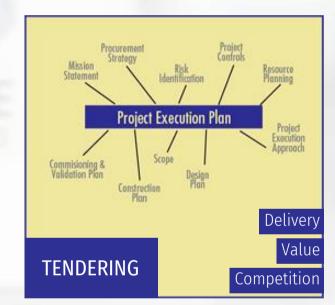
Indochine Engineering offers international quality design, coupled with local know how.

Using BIM and Sustainable visions infused through our designs, our buildings work, offering clients better returns on their investments.



Navigating the planning and approval process requires experience, expertise, and diligence ... as well as the ability to know when to do and when to negotiate.

We have a thorough knowledge and experience of the approvals process in Vietnam and increasingly elsewhere in ASEAN.



Our tendering processes regularly demonstrate to clients that they are achieving the best possible prices, for their projects from the most qualified contractors.



The structures and associated building systems we design, are financial instruments, built to provide utility and returns to their developers & owners. Indochine provides engineering cost management for capital and life cycle costs, to ensure appropriate decisions are made.



To ensure your project is built as designed and as expected, high levels of construction phase support is essential in Vietnam.

Depending upon the project delivery method, there are legal and practical requirements for our construction phase support.



We provide our expertise to the market as engineering consultants for reports, audits inpections.

Due diligence, value engineering, technical compliance, energy surveys, and indoor air quality reports.



Indochine believe that 3 significant changes are impacting our business globally.

- + BIM and related technologies such as automation,
- + The cloud, being online, sharing, communicating, apps, and
- + Offshoring resources.

OUR CAPABILITIES



MECHANICAL · ELECTRICAL · HYDRAULIC · FIRE · CIVIL · STRUCTURAL · SUSTAINABILITY · SPECIAL CONSULTANCIES





































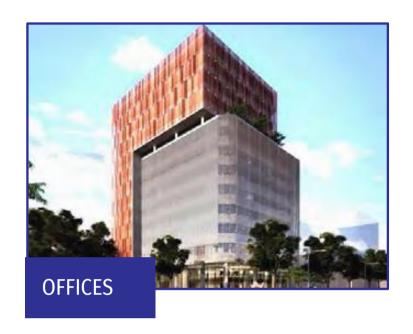




PROJECTS



OFFICES • EDUCATION • HOTEL & RESORTS • RESIDENTIAL• INFRASTURCTURE • HOSPITALS • RETAIL • FACTORIES





















These areas have specialist requirements over a vast spectrum of needs and solutions. We have experience in steel, flour, paint, food and beverage, pharmaceuticals, life science projects, textiles, and oil and gas.

PEMARA FACTORY RELOCATION Binh Duong, Vietnam - 2018

New 10,000sqm factory

✓ M&E design

☆ GFA/CFA: 7,500m²







Warehouse

- M&E design, tender & authorship supervision
- **™** Warehouse
- Ho Chi Minh City, Vietnam
- **=** 2014



3 storey office, workshop, cafeteria/storage and some other small buildings

- ✓ M&E design, tender & authorship supervision
- ★ 3 storey office, workshop, cafeteria/ storage and some other small buildings
- Hung Yen, Vietnam
- **=** 2015



Part A: existing building; Part B: building 1, 2, 3 and 7 to 23

- ✓ LEED & LOTUS Consultancy
- Part A: existing building; Part B: building 1, 2, 3 and 7 to 23
- Tay Ninh, Vietnam
- **==** 2013



FACILITIES PHU BAI

Garment factory

- ✓ LEED services
- **☆** GFA/CFA: 11,774m²
- Hue, Vietnam
- **=** 2009



Renovation and/or additions to existing electrical service, renovations an additions to M&E systems

- ✓ M&E design
- **S** GFA/CFA: 15,000m²
- Ho Chi Minh City, Vietnam
- **===** 2011



HANESBRANDS SEWING FACILITIES Hung Yen

Garment factory

- ✓ M&E design
- **S** GFA/CFA: 14,819m²
- Hung Yen, Vietnam
- **=== 2010**





Extension of a bottling plant

- ✓ A LEED Consultancy
- **☆** GFA/CFA: 38,525m²
- Ho Chi Minh City, Vietnam
- **=** 2012



Pre-Engineered Buildings factory

- M&E design, tender & supervision
- PEB factory
- Ong Nai, Vietnam
- **=** 2003



Furniture factory

- ✓ M&E design
- X Furniture factory
- Binh Duong, Vietnam



Seafood factory extension

- ✓ M&E design
- Seafood factory extension
- Ong Nai, Vietnam
- **=** 2005



Cosmetic manufacturing facility

- M&E design, tender & supervision
- Cosmetic manufacturing facility
- Binh Duong, Vietnam
- **==** 2004



Wood manufacturing extension

- ✓ M&E design & tender
- S GFA/CFA: TBC
- Ho Chi Minh City, Vietnam
- **==** 2005





Pharmaceutical production facility

- ✓ M&E design, tender & supervision
- **☆** GFA/CFA: 800m²
- Binh Duong, Vietnam
- **==** 2001



Plasterboard factory

- ✓ M&E design
- **GFA/CFA:** 24,159m²
- Hai Phong, Vietnam
- **=** 2012



Warehousing and distribution Center at Amata industrial Zone

- ✓ M&E design
- **S** GFA/CFA: 6.600m²
- Ong Nai, Vietnam
- **=** 2004



30 ton/day shrimp processing plant

- ✓ M&E design
- ☆ GFA/CFA: TBC
- Dong Nai, Vietnam
- **==** 2003



500 ton/day flour mill

- ✓ M&E design
- **S** GFA/CFA: 20.000m²
- Ba Ria-Vung Tau, Vietnam
- **=** 2001



Paint manufacturing - renovation

- ✓ M&E design
- ☆ GFA/CFA: TBC
- Ho Chi Minh City, Vietnam
- **==** 2005





Pharmaceutical warehouse facility

- ✓ M&E design
- **☆** GFA/CFA: 29,000m²
- Hanoi, Vietnam
- **=** 2005



Shoe Last Factory/ Warehouse

- ✓ M&E + C&S design
- **S** GFA/CFA: 6,000m²
- HCMC, Vietnam
- **m** Current



Packaging Factory/Warehouse

- ✓ M&E + C&S design
- **S** GFA/CFA: 12,760m²
- Hanoi, Vietnam
- **==** 2018



Industrial Warehouse

- Structure design
- **S** GFA/CFA: 10,000m²
- Auckland New Zealand
- **=** 2019



Sterile Solutions facility

- ✓ M&E design
- **☆** GFA/CFA: 29,000m²
- United Kingdom
- **==** 2018

???

YOUR NEXT PROJECT HERE

SUSTAINABILITY

Sustainable design to us, is simply good engineering. From concept phase, onwards, we provide options to clients leading to bench marking projects against relevant standards, or for formal certification against recognised rating systems such as LEED/GreenStar/Lotus.

NEXUS Ho Chi Minh City, Vietnam - TBC

Mixed-use (Residential, Commercial, Hotel, Retail)

✓ M&E design, C&S Peer-Review, LEED Consultancy

S GFA/CFA: 133,835m²



SUSTAINABILITY





Part A: existing building; Part B: building 1, 2, 3 and 7 to 23

- ✓ LEED & LOTUS Consultancy
- Part A: existing building; Part B: building 1, 2, 3 and 7 to 23
- Tay Ninh, Vietnam
- **=** 2013



Extension of a bottling plant

- ✓ LEED Consultancy
- Extension of a bottling plant
- Ho Chi Minh City, Vietnam
- **=** 2012



Garment factory

- ✓ LEED Services
- **★** GFA/CFA: 11,774m²
- Hue, Vietnam
- **=** 2009



LEED Gold office

- ✓ LEED/LOTUS Consultancy
- **S** GFA/CFA: 350,000m²
- Hanoi, Vietnam
- **TBC**



Enhanced Commissioning and Energy model

- ✓ LEED Consultancy
- **S** GFA/CFA: 743m2
- Ho Chi Minh City, Vietnam
- **苗** TBC



LEED Platinum office

- ✓ LEED/DGNB consultancy
- **S** GFA/CFA: 56,094m²
- Ho Chi Minh City, Vietnam
- **苗** TBC

REGIONS

Vietnam and ASEAN are the main markets which account for around 80% revenue.

ASEAN presence includes Myanmar, Malaysia, Laos and Cambodia.

Currently the company has plans to expand business into other ASEAN markets such a Thailand, Indonesia and Singapore.

The business is diversified offering offshore service to various global partners.

The offshoring activities are conducted predominantly in Australia but also in the UK and the USA, with projects across the world.

Services for other locations in Vietnam and ASEAN are provided on a fly-in/fly-out (FIFO) basis.

Explore the various projects at www.indoeng.com/regions



ABOUT US





Our management team is made up of Australian and Vietnamese directors together bringing an abundance of experience on a variety of projects. Indochine Engineering has been is an independent engineering consultancy established in Vietnam in 1999 and has been wholly owned by the directors. Indochine Engineering aims to be a market leading consultant for engineering services in Vietnam and ASEAN. We strive to be the best engineers, principled, ethical, regard for others safety, and the environment. To be a good partner and rewarded for our efforts.

Our systems add value to your project. Extranets to share global knowledge data bases and business intelligence systems to manage marketing, human resources, and finance. Indochine regularly organize industry breakfasts to raise and discuss popular issues with our key partners. Our breakfasts and informal wine and engineering evenings have become key networking occasions for the industry.

PEOPLE





CARL GAY

Carl Gay is our General Director, and is well known throughout the industry in Vietnam.

Carl has over 30 years professional engineering experience, including 20 years in Vietnam.

He holds a bachelor degree in mechanical engineering from the University of Queensland, Australia, and a masters in business management from APESMA/Deakin University, Australia.

He is registered on the Australian National Register of Professional Engineers in the areas of building services, mechanical engineering and management.



LE VU PHONG

Le Vu Phong is a Director with ICE, with specialist expertise in planning approvals and construction management.

Phong has 17 years experience in the construction industry and has degrees in mechanical engineering (University of Technology - HCMC) and in law (National Law University).

Projects of note that he has contributed to prior to joining Indochine Engineering include the following projects; ADB Loan HCM Environmental Improvemental Project, Holland Sponsored District 10 Pilot Project, Belgium Loan Medical Waste Treatment Project, 2nd Medical Waste Treatment Project, Vinh Tuong 2 Private Business, Delta Juice Vietnam, Design International (Vietnam), and Triumph International.



LE NGOC HO

Le Ngoc Ho is a Director, with specialist expertise in design and construction management.

Ho has 15 years experience with a refrigeration engineering degree from the Fisheries University in Nha Trang. Ho has excelled as a project engineer, responsible for design and construction phases of projects, for a number of M&E contractors in HCM and surrounding provinces, prior to joining Indochine Engineering.

Projects of note that he has contributed to prior to joining Indochine Engineering include the following projects; Proctor & Gamble Vietnam, Bayer Vietnam, Unilever Vietnam, Coats Phong Phu, Jotun Powder Coating, CU Brewery Danang, Valspar Vietnam, and Chancellor Court.



WARREN GOODIE

Warren Goodie is our Managing Director in Vietnam. He has over thirty-five years experience in engineering design, construction, commissioning, project delivery, maintenance and operations obtained from within the heavy industrial, manufacturing, energy and mining sectors, and is skilled in management of multi disciplinary engineering, design and construct, and EPCM projects.

He has been involved in the provision of engineering, project and construction services for industrial and manufacturing developments in Australia, New Zealand, China, Malaysia and Vietnam.

Warren's role includes ensuring the project works of Indochine are safely delivered and managed with the necessary diligence and are appropriately resourced to the satisfaction of our clients.

PEOPLE







Mr Aoto Masaki



Mr Ooya Masahiko

Indochine Engineering has established itself as a leading multidisciplined engineering consultancy in Vietnam and SE Asia, with a strong offshoring capability using BIM and remote working capabilities.

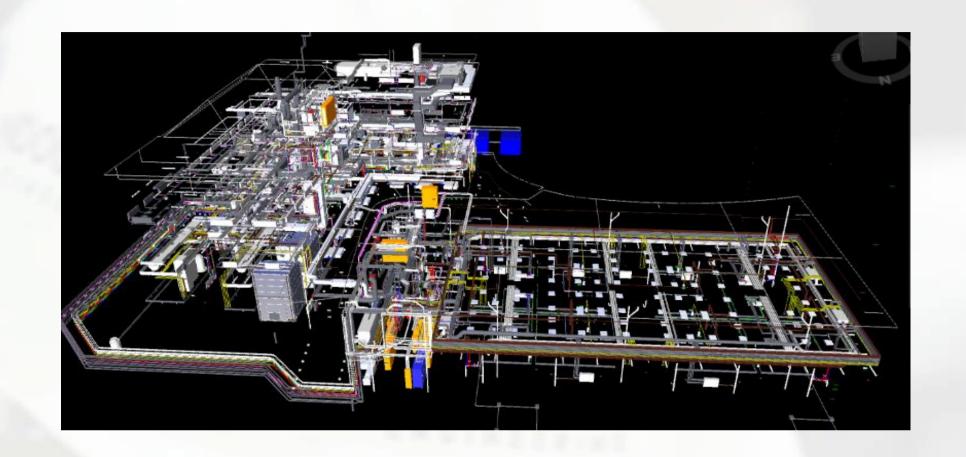
Indochine is pleased to report that it has been acquired by Tokyu Construction Corporation.

The origin of Tokyu Construction is the urban development of Shibuya and along the Tokyu line, in Tokyo.

Whilst Indochine has been acquired in full, we will continue to provide our consultancy services to existing and new clients, helping deliver projects in Vietnam and SE Asia, and now Japan.

MANUFACTURING FACILITIES AND SERVICES











PROCESS SERVICES





- Controlled Atmosphere
- Supply/Generation/Reticulation
- Hydraulics & Drainage
- Fire Systems

- Compressed Air
- Flammable and Purging Gases
- Process Water



ELECTRICAL SERVICES



- Back up Generation
- Electronic Security
- Lightning Protection
- Cable Trays and Support





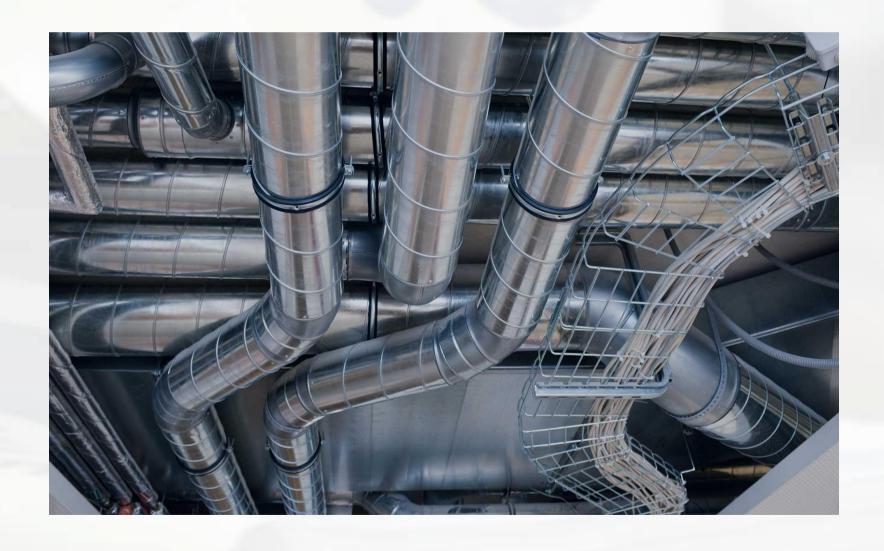
- Mains Connection
- Panels and Switchboards
- Lighting and GPO's
- Data Cabling, Comms



MECHANICAL SERVICES



- Fans & AHU's
- Ventilation
- Air Filtration
- Ducts and louvres





- Refrigeration
- Chiller Systems
- Temperature Control
- Humidity Control



HUMIDITY



Humidity sensitive Industries include:

- Paper and Packaging
- Machining and Grinding
- Cement and concrete products
- Electronics
- Semi-conductors
- Food Processing
- Pharmaceutical

Common issues caused by humidity

- Reduce raw materials lifespan
- Reduce finished product quality
- Microelectronics oxidation
- Corrosion of equipment and pipework
- Safety eg slip hazard
- Electrical Safety eg Short Circuit
- Compromise hygiene eg Bacteria

Ho Chi Minh City ranges from 70% to 80% relative humidity and average 78.3%



HUMIDITY EFFECTS



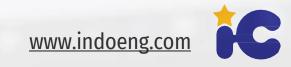
Humidity may not seem like an obvious cause of problems, or something that could even result in production being non-compliant, but this does occur.

Many aspects of your plant and process are influenced by relative humidity.

They can cause production and processes to be less efficient, reduce predictability and reliability, and be more susceptible to producing below specification products.

Some common issues that can arise from poor humidity control are:

Increased energy consumption	Altered aesthetic presentation		
Microbiological growth	Chemical reactions		
Poor test equipment accuracy	Corrosion		
Changes in electrical conductivity	Effects on operators		
Degradation of buildings and products	Condensation		
Product drying issues	Moisture absorption issues		
Reduced refrigeration plant efficiency	Reduced productivity		
Ice build up	Health and Safety		



GMP REQUIREMENTS



GMP compliance in pharmaceutical manufacturing requires that any process, person, environment and/or equipment with direct impact on the quality and safety of the product being produced must operate within specified limits.

Quality and consistency are key.

Consider typical conditions in areas related to Solid Dosage production:

Production area	Temperature	Humidity	
Weighing, Mixing	20 to 22°C	35 to 40% RH	
Compression	20°C	25 to 35% RH	
Pan coating	15 to 95°C	10 to 70% RH	
Filling and Packing	20°C	10 to 35% RH	
Storage	20 to 25°C	45% RH	

%RH levels should be correctly maintained for the designated process and surrounding areas to ensure no humidity issues occur to either product or equipment throughout the entire process.



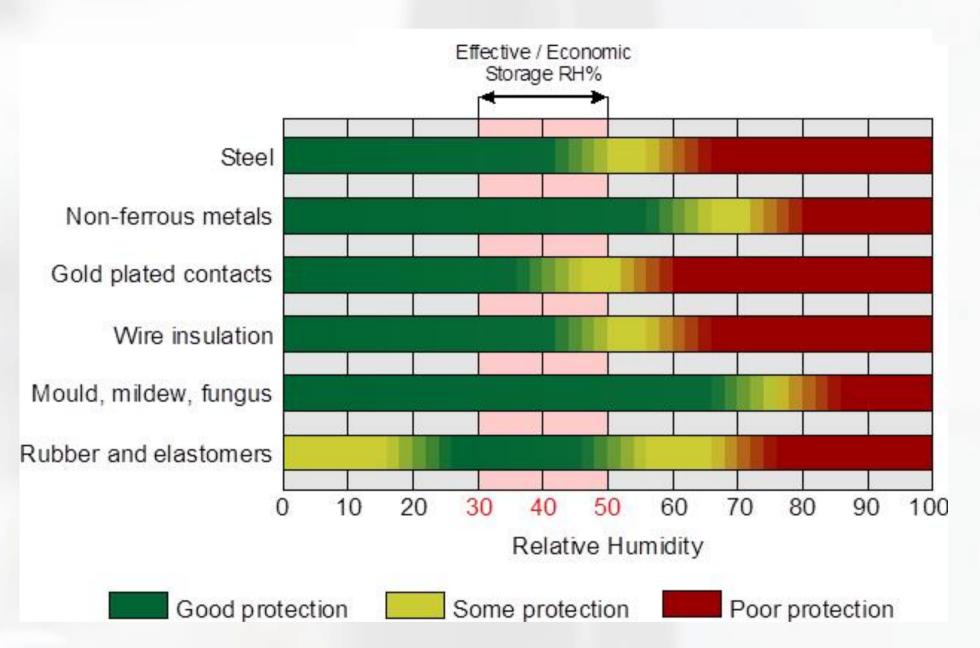
STORAGE AND WAREHOUSING



In storage and warehousing, deviations from the desired temperature and humidity conditions must be minimized, controlled, and documented.

Variations in humidity is inevitable, but automated control of HVAC and humidity control systems will improve response and recovery.

It is important to consider the effects of humidity on every stored item. This can be a large and daunting task, as it is not unusual for warehouses to contain thousands of different inventory items now and in the future.



It is important to consider humidity in all areas of production beyond the product itself to mitigate the risks to product quality and safety, and potential disruption to production.





HO CHI MINH CITY

Unit 12-01, Pearl Plaza, 561A

Dien Bien Phu Street,

Binh Thanh District

Ho Chi Minh City, Vietnam

BRISBANE

Suite 65, 5F, 320 Adelaide St Brisbane, QLD, 4001, Australia

www.indoeng.com

SINGAPORE

KUALA LUMPUR

YANGON

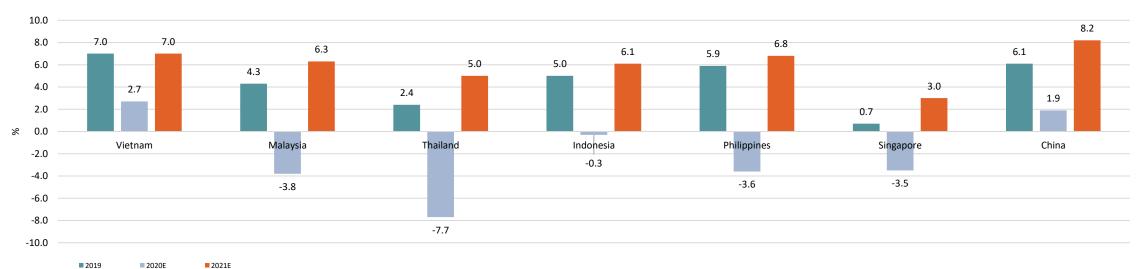




2020 - REGIONAL PERFORMANCE

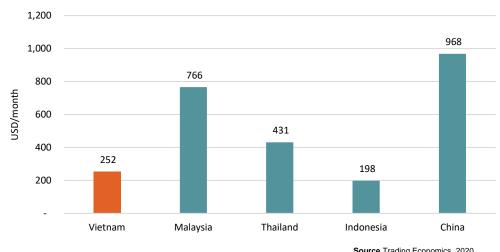


ASEAN real GDP YoY growth

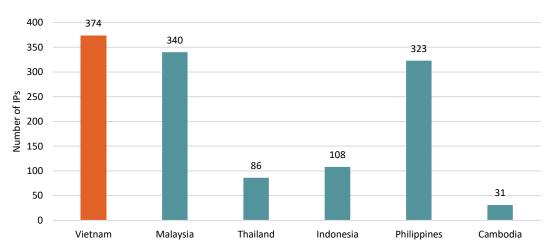


Source CEIC, Vinacapital, 2020

Manufacturing salaries, 2020



No. of established IPs, 2020

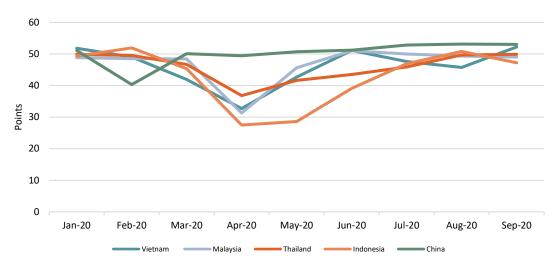


Source Trading Economics, 2020

2020 - REGIONAL PERFORMANCE

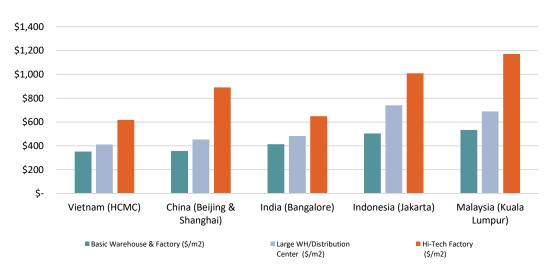
savills

Regional manufacturing PMI, 9M/2020

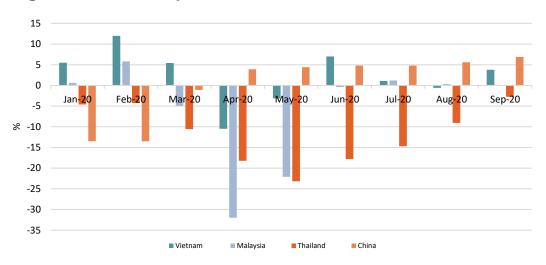


Source FX Empire, 2020

Construction costs/m2, 2019

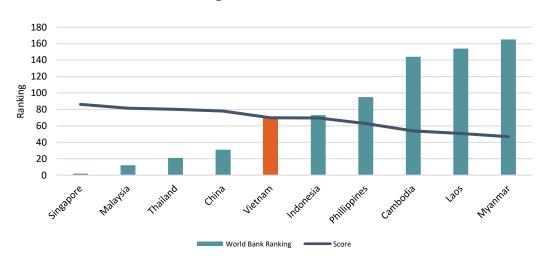


Regional industrial production, 9M/2020



Source Trading Economics and FX Empire, 2020

World bank's 'ease of doing business', 2020

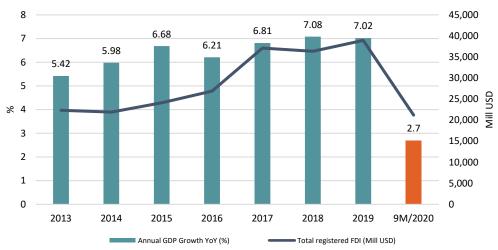


Source Turner & Townsend, International Construction Market Survey. 2019

2020 – NATIONAL OVERVIEW

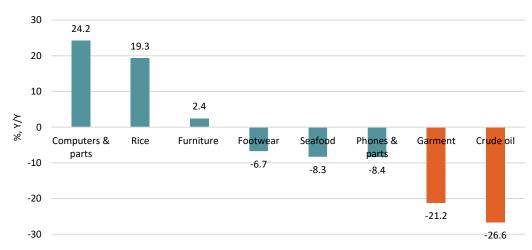
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Annual GDP growth YoY

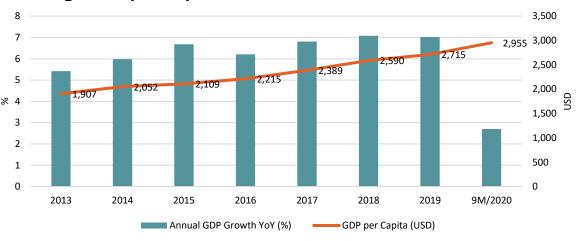


Source MPI, CEIC, Vinacapital, GSO 2020

Export categories, H1/2020

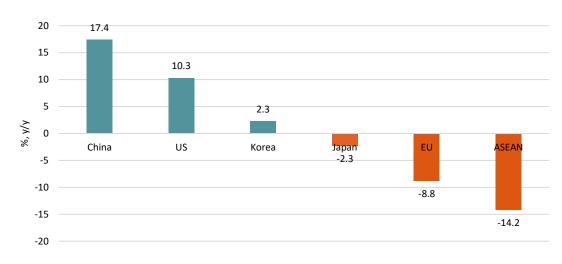


GDP growth per capita



Source CEIC, Vinacapital, 2020

Foreign demand, H1/2020

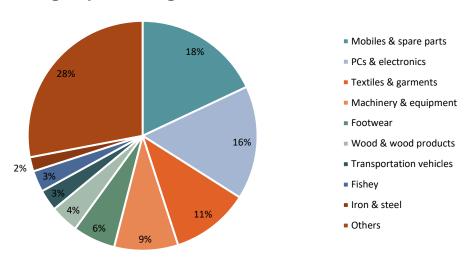


Source World Bank, What Will Be the New Normal? 2020

2020 – NATIONAL OVERVIEW

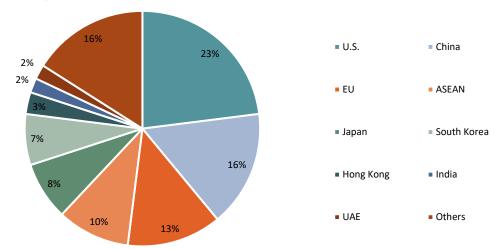
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Leading export categories, 9M/2020

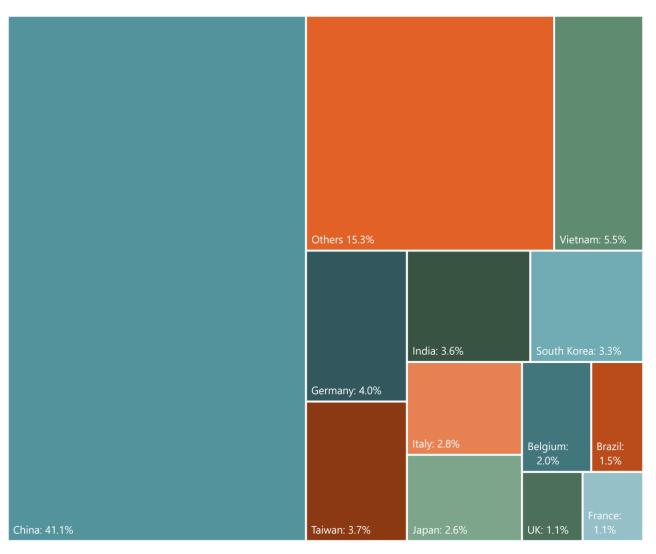


Source Vinacapital: Macro-Indicators Vietnam by Numbers, 2020

Leading export markets, 9M/2020



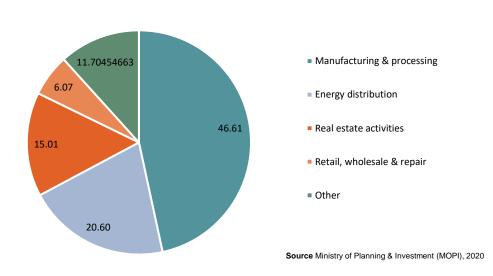
U.S. imports by source, H1/2020



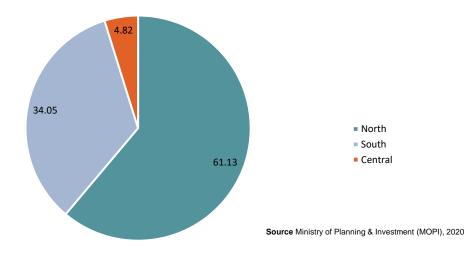
2020 - FOREIGN DIRECT INVESTMENT (FDI), 9M/2020



Total registered FDI, 9M/2020



Newly registered manufacturing FDI by region, 9M/2020

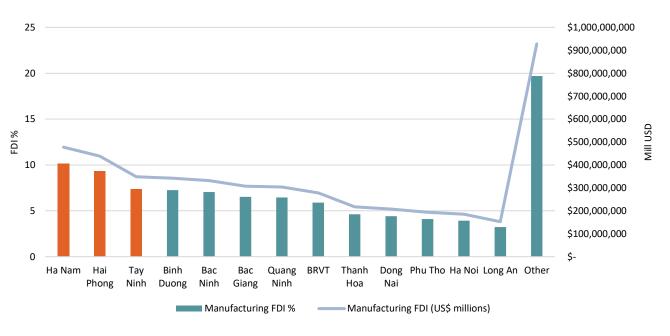


Manufacturing & processing FDI, 9M/2020

New projects	Newly registered capital (US\$ millions)	Existing projects	Added capital on existing projects (US\$ millions)	Projects with capital contribution	Contribution capital (US\$ millions)	Total FDI (US\$ millions)
614	4712.94	487	3646.26	1,165	1524.96	9884.18

Source Ministry of Planning & Investment (MOPI), 2020

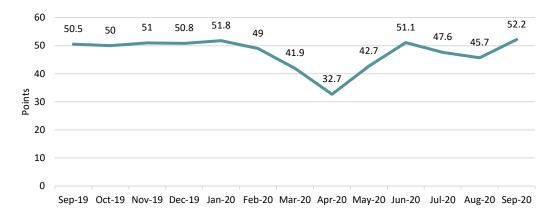
Newly registered manufacturing FDI by province, 9M/2020



9M/2020 - MANUFACTURING PMI & INDEX OF INDUSTRIAL PRODUCTION (IIP)

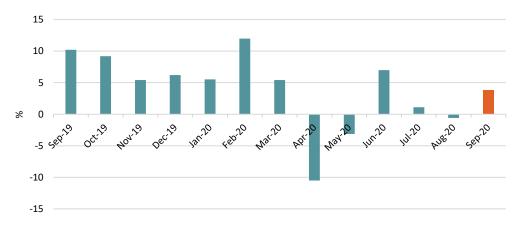


PMI, Jan 2020 - Sep 2020



Source IHM Markit, 2020

IIP, June 2018 - June 2019



Source Trading Economics, 2020

PMI:

- Manufacturing growth again surpassed the 50-point threshold after Covid-19 concerns.
- Sharpest output in 14 months, due to:
- New orders increased, business confidence strengthened, and rate of job cuts softened.
- Sep reading marked first improvement in business conditions in 03 months.

IIP:

- Industrial production rose by 3.8% YoY in Sep 2020.
- Strongest growth in industrial output since June 2020, amid Gov. response to Covid-19.
- In 9M/2020, industrial output rose 2.4% compared to the same period of 2019.
- E.g. Output expanded for manufacturing (4.6% vs -0.1%).

COVID-19 RESPONSE & IMPLICATIONS



Combating COVID-19 and Market Recovery

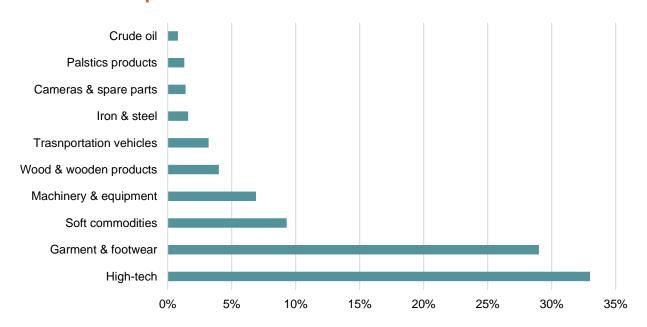
- Robust and growing middle class and dynamic private sector
- Stable business environment
- Continued public spending to contain pandemic
- Ramp us infrastructure spending and unfreeze real estate market
- Bilateral and multilateral trade agreements e.g.
 EVFTA promises improved market access upon the country's rebound
- Vietnam well positioned to bounce back and prosper post COVID-19 e.g.
- COVID-19 to accelerate relocation wave from China



COVID-19 TO ACCELERATE RELOCATION WAVE FROM CHINA



Key export categories – As % of Total Exports (2019) Resilient export model



- Export structure has resilient 'barbell' structure 60% products low-value added (e.g. garments), 40% high-value (e.g. electronics)
- Low-end products expected to hold up well over next 02 year, with increased demand from cost-conscious shoppers.
- High-value added products expected to surge from 2021.

Upcoming relocations due to COVID-19?

- Multinationals that produce these will be under pressure to cut costs – prompting a shift in production to VN
- Previously companies reluctant to set up operation in VN due to supply chains lacking depth
- FDI companies to not only establish new factories in VN, but have greater incentive to foster development of local supply chains
- Finally, wage inflation tends to increase after a pandemic subsides, prompting manufacturer to leave Chine for SEA



INDUSTRIAL LAND, 9M/2020



Supply gap

Industrial Parks (IPs) and Economic Zones (EZs)

>335 FDI projects; with

H1/2020: estimated newly registered capital totaling >US\$6 billion

IP & EZ Supply

374 IPS - 114,000 ha total area

Operational area: 77,000 ha

280 operational IPs 73.7% occupancy

75 IPs under construction, site clearance and compensation: 29,000 ha

North Economic Zone **Central Economic** Zone **South Economic** Zone

Source Department of Economic Zone Management (DEZM), Ministry of Planning and Investment (MOPI), June 2020

2020 - KEY UPCOMING SUPPLY



Q2/2021

Q3 & Q4/2021

Q4/2021 & 2022

Vinhomes IZ
Nam Trang Cat IP

Hai Phong **200 ha**

Vinhomes IZ
Thuy Nguyen IP

Hai Phong

319 ha

Kinh Bac City Nam Son Hap Linh IP

Bac Ninh

238 ha

TNI Holdings Song Lo 1 IP

Vinh Phuc

177 ha

VNIP Viet Phat IP

Long An

1,800 ha

2020 - NORTH V SOUTH



North

- Developed transportation network links
- Prime industrial land between new infrastructure developments
- Companies moving from China
- Heavy industry focus



South

- Economic and industrial center of VN
- Near the biggest commercial port in VN
- Educational institutions driving skilled labor
- Diversified sector investment





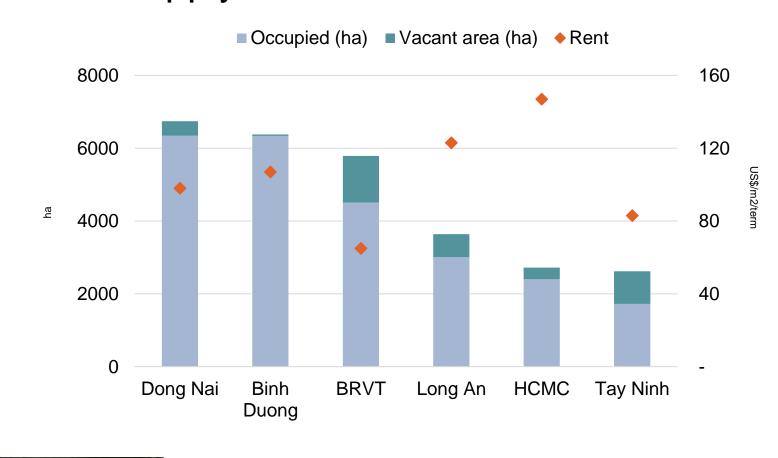






SEZ Supply & Performance

South Econor Zone



H1/2020 - SEZ SUPPLY & PERFORMANCE



	Total area (ha)	Leasable area (ha)	Projects	Occupancy	Rent (US\$)	Lease YoY	Occ. YoY	Chosenani
Dong Nai	10,066	6,742	32	94%	98	6.52%	1.08%	TAY NINH Hoa Thanh District Dau Tieng
Binh Duong	10,159	6,379	31	99%	107	4.90%	2.06%	AY RIENG BINH DUONG
Ba Ria-Vung Tau	9,327	5,711	12	79%	65	18.18%	12.86%	Gò Dàu Xà Gia K DONG N
Long An	5,837	3,641	22	84%	123	7.89%	1.20%	C(Mon City) Jong Thành
HCMC	4,703	2,720	22	88%	147	0%	1.15%	LONG AN BE Nhà BÈ
Tay Ninh	3,390	2,619	6	66%	83	N/A	N/A	Thủ học liTY

43,482

No. of Projects:

125

Land Lease:

US\$104/m²

For entire long-term land lease

27,812

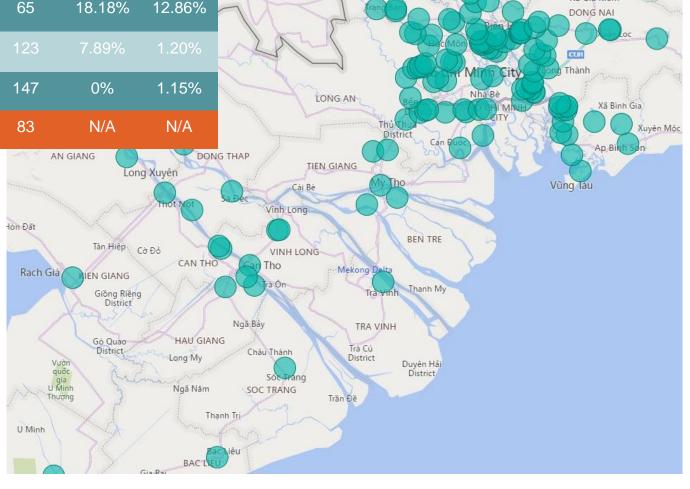
Avg. Occupancy:

85%

Factory Lease:

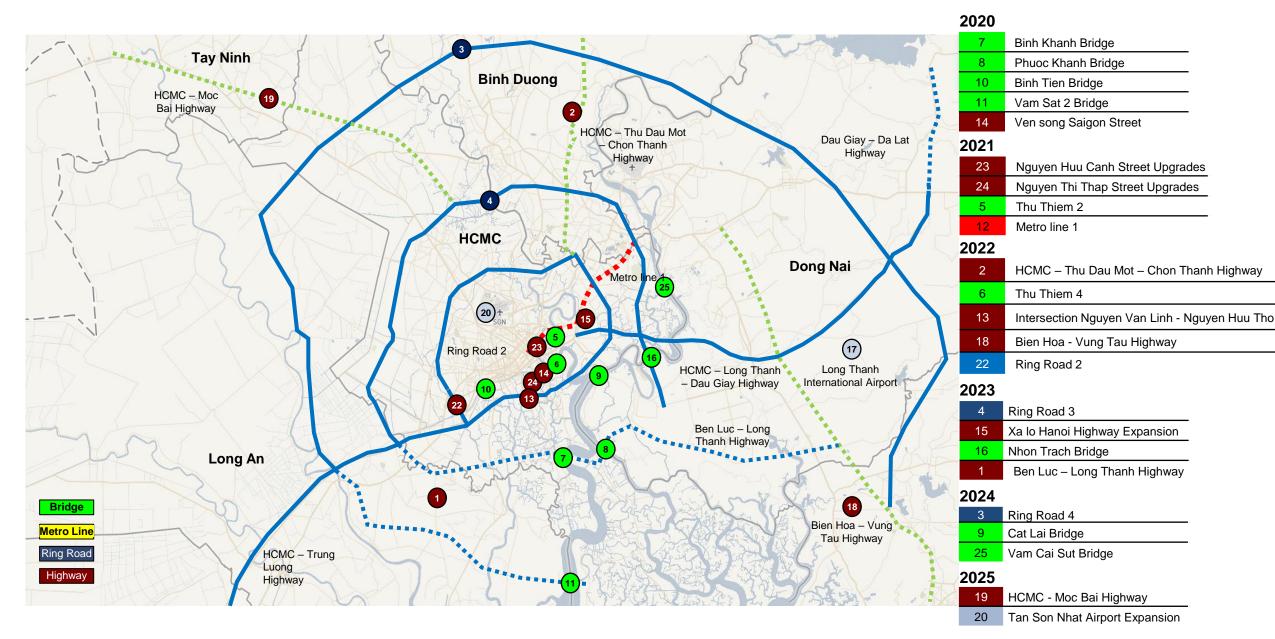
US\$4.4/m²

Per month



SEZ KEY INFRASTRUCTURE





9M/2020 - SEZ KEY TRANSACTIONS



No.	Company	Nationality	Industry	Investment capital (US\$)	Industrial park	Province
1.	Jinyu Tire Co., Ltd.	Hong Kong	Rubber products	300 mill	Phuoc Dong	Tay Ninh
2.	Furukawa Automotive Systems Inc.	Japan	Electrical equipment	49 mill	Binh Minh	Vinh Long
3.	Prime Glorious Vietnam Co., Ltd.	Hong Kong	Textiles & apparel	35 mill	Bau Xeo	Dong Nai
4.	Lap Thinh Co. Ltd.	China	Paper products	33 mill	Nam Tan Uyen Expansion	Binh Duong
5.	Khgears International	China	Machinery & equipment	30 mill	Chau Duc	Ba Ria-Vung Tau
6.	Sung Shin Tech Vina	Hong Kong	Plastic products	30 mill	My Phuoc 3	Binh Duong
7.	Samson Industries Co. Ltd.	Hong Kong	Textiles & apparel	27 mill	N/A	Binh Duong
8.	CP Vietnam Co. Ltd.	Thailand	Agricultural products	22 mill	Binh Minh	Vinh Long
9.	Fu Lian (HK) Group Limited	Hong Kong	Textiles & apparel	20 mill	Moc Bai	Tay Ninh
10.	Ever Giant International Limited	Singapore	Metal products	20 mill	Bau Bang	Binh Duong

OUTLOOK – LAND SUPPLY & LABOR



Ensuring future supply

- DEZM announced 561 upcoming IPs over 201,000 ha, approved for master planning integration.
- Of these, 259 utilizing 86,500ha are yet to be established and represent 43.1% of the total new area.
- DEZM must
 - Perfect legal frameworks for IZ development
 - Strengthen management and innovation
 - Enhance master planning efficiency
 - Support niche projects e.g. ecological IPs, supporting IPs, associated IPs, and combined IZ and urban area services models.

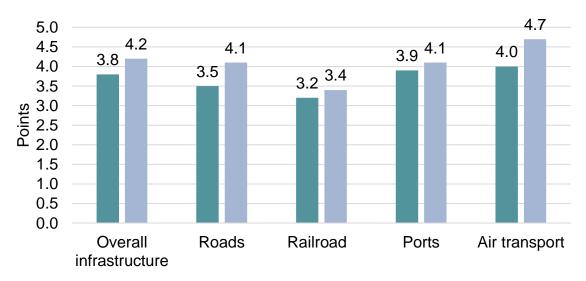
Labor: Quality v quantity

- Low value-added industries continue to struggle with rising lease prices and labor costs.
- To transition to higher-value industries, VN must grow it's supply of skilled labor and invest in:
 - Education, IT, mathematics, sciences -NATIONALLY.
- Gov. to enforce its National Skills Development, under the FDI Recommendation for 2020-2030

OUTLOOK – IMPROVING INFRASTRUCTURE

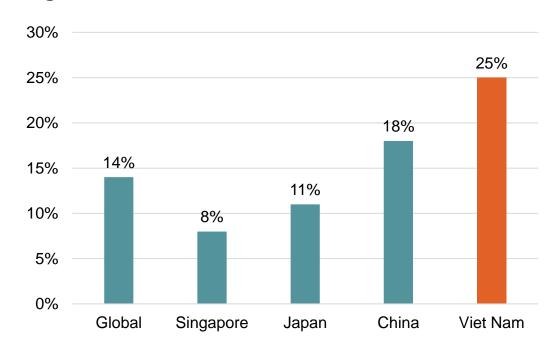


Transport infrastructure competitiveness, 2018



- Transport infrastructure competitiveness 2018 Viet Nam Avg.
- Transport infrastructure competitiveness 2018 ASEAN Avg.
- Infrastructure expanding rapidly
- · Below needs of economic and social growth
- Rapid growth in urban population and freight transport primary drivers
- Rising demand for intercity passenger and freight transport – Gov. upgrading expressways and railways

Logistics cost/GDP, 2019



Quality of Vietnamese transport infrastructure is lower than ASEAN average at all segments.

Source Vietnam Logistics Association, 2019

OUTLOOK – POST-COVID OPPORTUNITIES



9M/2020 Summary

- Amid travel restrictions industrial property sector activity in 2020 revolves around:
 - Companies in Vietnam expanding or relocating their production;
 - Key M&A deals, and the emergence of distressed assets and facilities for sale & leaseback;
 - Strong demand for ready-builds as suppliers are more conservative to make long-term land lease commitments or are relying on short term contracts with their customers;
 - Sector reliance on supply chains migrating out of China is increasingly evident from developers.

2021 and beyond

- China + 1 model increasingly pursued by manufacturers;
- Resulting in greater demand for industrial space;
- Corporations seek to mitigate risk and diversify locations;
- Industrial to be the 'poster child' for real estate, with increasing enquiries and heightened capital market activity.

"Hope is important because it can make the present moment less difficult to bear. If we believe that tomorrow will be better, we can bear a hardship today."

- Thich Nhat Hanh.









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Vietnam as a Life Science manufacturing hub in Southeast Asia

Luke Treloar Strategy Managing Director National Head - Healthcare and Life Sciences

December 2020



Vietnam is an attractive investment destination and is uniquely positioned to become a Life Science hub for Southeast Asia



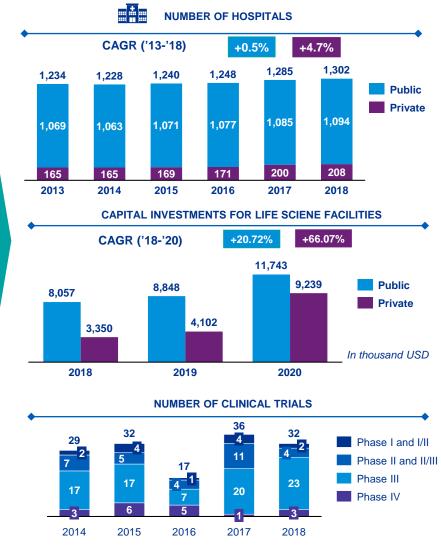
Growing healthcare needs driving the need for new healthcare construction



Hypothesis 1: Vietnam will need to build more private hospitals to meet demand gap



Hypothesis 2: Vietnam is well positioned to become a Life Science hub for Southeast Asia



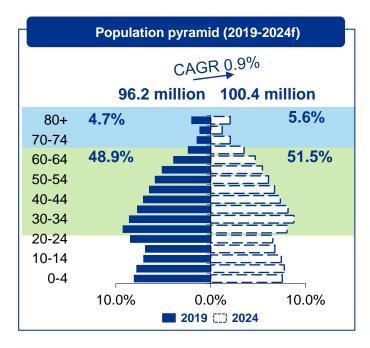
Sources: BMI, BCI

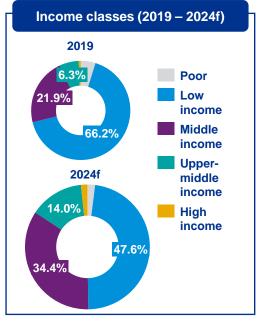


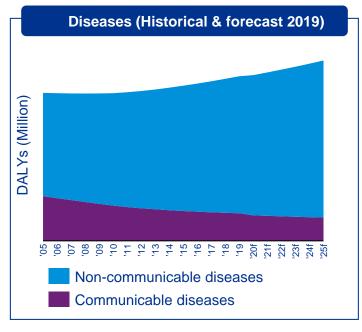


Growing healthcare needs driving the need for new healthcare construction

Aging population and growing income lead to an increase in non-communicable diseases





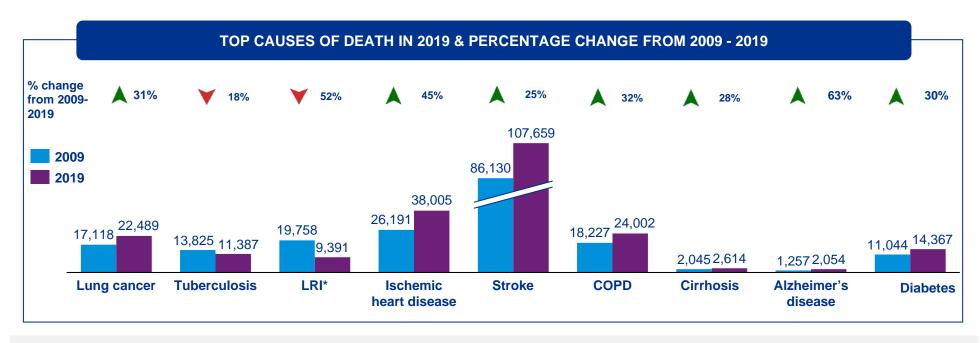


- Vietnam's population is enjoying a "golden structure", with half the population under 30 years old.
- However, the population is expected to begin an aging trend.
- The high income class experiences highest growth in the past 5 years, followed by the upper middle and middle income class.
- The rise in Vietnam's non-communicable diseases is consistent with other emerging economies as they transition towards middleincome status.

Source: BMI



Rapidly changing healthcare needs in Vietnam



• Vietnam is moving toward the middle-income status country with higher urbanization rate and an aging trend in population.



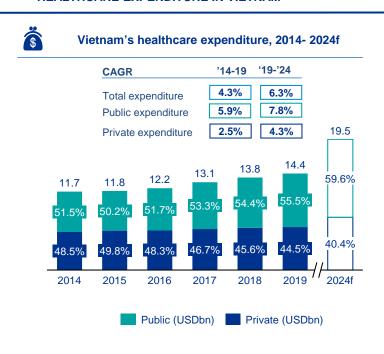
Vietnam is rapidly transitioning from a **communicable diseases** market to a **non-communicable diseases** market. This will change the opportunity landscape for course of treatment

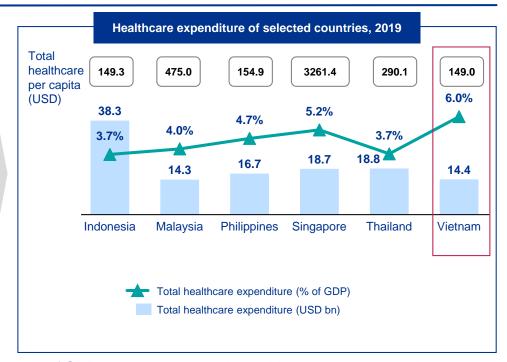
Note: *Lower respiratory infections Source: Global Health Data Exchange



Total healthcare expenditure is expected to grow by 6% per annum in the next 5 years

HEALTHCARE EXPENDITURE IN VIETNAM





Vietnam has the highest total healthcare expenditure as a percentage of GDP at 6% in 2018, which was higher than more developed countries in the region such as Malaysia, Singapore and Thailand.

Source: Business Monitor International



Vietnam has one of the smallest proportions of private hospitals in the region. The country also has one of the lowest healthcare practitioner (HCP) penetration rates

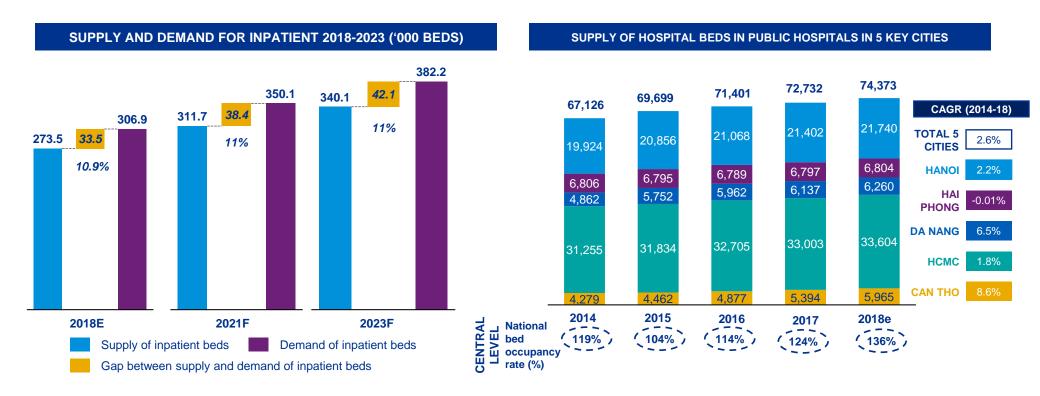
-						
	Singapore	Malaysia	Thailand	Philippines	Vietnam	Indonesia
Population 2018 ('000 people)	5,758	31,528	69,429	106,651	95,546	267,670
,	1 .3%	↓ 0.9%	1 2.0%	1 .8%	1 3.2%	1 21.8%
Number of private hospitals	15	205	368	995	193	1,787
	■ 0.0%	1 0.9%	1,068	↓ 3.1%	1,094 1 ,094	♣ 8.1% 1,026
Number of public hospital	15	156		463		
	1 4.7%	1 6.0%	1 3.8%	1 2.3%	1 2.6%	1 6.2%
Number of physicians, per 1,000 residents	2.4	2.0	0.5	1.2	0.8	0.4
	1 2.9%	1 2.3%	1 4.6%	1 2.4%	1 4.4%	↓ 5.3%
Nurses, per 1,000 residents	5.8	4.3	2.6	8.3	1.3	1.3
	1 3.0%	1 0.1%	1 .0%	↓ 1.0%	1 .6%	↓ 1.0%
Hospitals, beds per 1,000 residents	2.6	2.0	2.3	0.9	2.7	1.1



1 a% CAGR (2014-19)

Demand and Supply Forecast - Inpatient

Demand for hospital beds will exceed supply, especially in central hospitals. The government plans to increase number of beds and relocate patients to alleviate the issue











Vietnam as an emerging Life Science manufacturing hub for Southeast Asia

We assessed the Life Sciences and healthcare strength of ASEAN markets to understand the breakthrough potential for Vietnam

Myanmar

- Poor intellectual property (IP) protection laws: causing high sales of counterfeit druas
- Low import taxes: enabling firms to prefer import and sell rather than manufacturing
- New companies act (2017): relaxed FDI regulations to boost domestic sector growth

Thailand

- 2nd largest pharma market in SE Asia
- Attractive destination for medical tourism
- ~99% of the population is covered under public insurance schemes
- Only **few active ingredients** are manufactured domestically
- Lengthy patent approval process: high number of patent backlogs in pharmaceutical industry
- Increase in government R&D expenditure: from 1% in 2018 to 1.5% in 2021
- Leading vaccine developer in ASEAN region

Malaysia

- Strong IP protection laws: ensures conformance to
- manufacturers to be halal certified
- Medical tourism: number of medical tourists are expected to increase to ~2m by 2020

Laos

- One of the fastest growing economy in ASEAN countries (~9% expected GDP growth until 2023)
- Passed new regulations in-line with international standards (new IP law in 2018. regulations on import in
- Majority of the population rely on traditional medicine

Cambodia

- High pharmaceutical market growth: driven by increasing government spending in medical sciences
- Preference of **foreign medicinal products** over local products due to distrust in local healthcare system
- Absence of patent protection: Cambodia is not obligated to protect pharmaceutical patents by 2033
- Poor health insurance coverage: covers only ~20% of the population

Philippines

- Strong growth outlook along with 3rd largest pharma market in Southeast Asia
- Generics manufacturing: government pushes for generics and the market is dominated by local players
- Allows 100% foreign ownership in manufacturing of pharma raw materials
- Weak IP protection laws due to Bolar provision

Brunei

- Heart of southeast Asia: ideally located to become trading partner
- Political and economic stability
- Halal pharma industry: one of the top 5 investment priorities
- **Pro-business policies**: country's National health strategic plan focuses on developing health industry

- international protection standards
- **Mandatory Halal certification:** government has mandated all

Singapore

- Shortest patent approval process of ~30 days in comparison 50 days in Malaysia
- **Strong IP protection:** ranked #3 globally in IP protection
- Ranked 2nd out of 190 countries in 'ease of doing business'
- 100% population covered under UHC(a)
- High focus on pharma R&D: recently launched new platforms and grant scheme for promote drug development; considered one of the leading destinations for pharma research in Asia

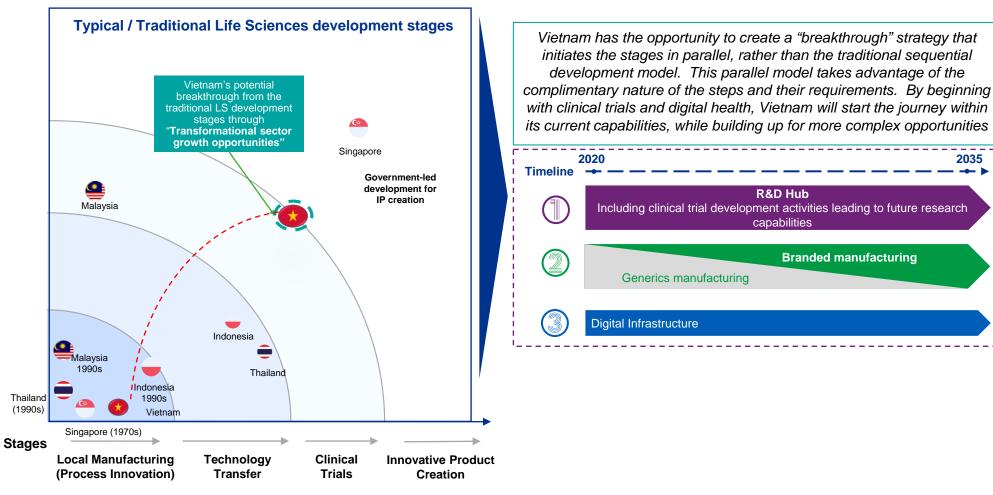
Indonesia

- Largest pharma market in SE Asia led by generics
- Domestic pharma industry: ~90% of drug volume is produced by domestic manufacturers
- High reliance on import of APIs for pharma production
- Weak IP protection and poor infrastructure in health industry

Notes: (a) UHC stands for Universal Health Coverage Sources: (1) KPMG analysis



Vietnam can become a life science hub for innovation in Southeast Asia





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2035

Vietnam has the opportunity to become a Southeast Asian life science hub

Opportunity Category

Definition of Opportunity

Impact



Building a High Quality Brandname Manufacturing Hub for ASEAN Build globally recognized manufacturing standards, practices and capabilities to grow a patented manufacturing ecosystem and center of excellence for the ASEAN region

- Enhanced affordability and access to innovative medicines
- Life sciences industry growth from standardized manufacturing processes and thus global acceptance of products
- Increased industrial exports and thus improved balance of payments



Creating an Innovative and Leading R&D Hub (through clinical trials and drug discovery)

- Develop Vietnam as a clinical trials innovation hub through leading infrastructure development, and capabilities & expertise investment
- Establish Vietnam as a drug discovery innovation hub by investing in existing science parks, expertise investment and enhancing ease of doing business
- Enhanced availability of quality healthcare to population
- Augmented growth of Life Sciences industry and country's economy due to FDI investments
- Improved education infrastructure and more opportunities for skilled employment
- · Strengthening of the reputation of country



Developing and Embedding Leading Digital Healthcare Infrastructure Develop the digital healthcare infrastructure to enable new R&D capabilities, opportunities and enable enhanced healthcare delivery for the entire Vietnamese population

- Innovative clinical research capabilities & approaches, using RWD / RWE, generated through digital health, disease registry and claims data
- Reduced time required for data collection and patient recruitment for clinical trials
- Quicker accessibility of health data to patients, researchers, doctors and third-party providers
- Provides infrastructure for future personalized cure and IP generation





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